



Cannon Green, 27 Bush Lane, London, EC4R 0AA, United Kingdom
www.neat.no

Date: 2023-03-30

AUTHORIZATION LETTER

To whom it may concern:

I, the undersigned **Ivar Johnsrud** of **Neatframe Limited** hereby authorize **Guangmin Ouyang** of **Neatframe Limited** to act on my behalf in all matters relating to all processes required in FCC and any communication needed with the national authority. Any and all acts carried out by **Guangmin Ouyang** on my behalf shall have the same effects as acts of our own.

If you have any questions regarding the authorization, please don't hesitate to contact us.

Thank you!

Sincerely yours,

A handwritten signature in black ink, appearing to read 'Ivar Johnsrud', is written over a horizontal dashed line.

Ivar Johnsrud, Engineer
Tel: +4791192934
Email: ivar@neat.no